Fast Facts
University of Saskatchewan

Mission Statement
The University of Saskatchewan belongs to the people of Saskatchewan. As an academic community, our mission is to achieve excellence in the scholarly activities of teaching, discovering, preserving and applying knowledge.

History
University established 1907
Number of Nobel Prize winners - 2
Number of Rhodes Scholars - 69
Colleges - 13 (Agriculture, Arts & Science, Commerce, Dentistry, Education, Engineering, Graduate Studies & Research, Kinesiology, Law, Medicine, Nursing, Pharmacy & Nutrition, Veterinary Medicine) + Extension Division
Affiliated, federated or virtual colleges - 7

2002-2003
Students
Full-time equivalent students - 19,491
Number of countries represented by student body - 78
Number of degrees granted - 3,733
Tuition and fees (full-time Arts student) - $4,221
Percentage of operating, budget from tuition revenue - 30%

Research
Research funding - $115.8 million
Canada Research Chairs awarded to U of S - 31
Canada Research Chairs filled - 12
Number of active spin-off companies - 25
Capital value of Canadian Light Source (CLS) when completed - $174 million

Campus and Community
Operating budget - $246.4 million
Operating Fund revenue - $251.3 Million
Total revenue - $532.4 Million
Donation revenue - $114 million
Approximate land area - 2,400 hectares
Number of Innovation Place tenants - 120
Replacement value of buildings & capital facilities - $1 billion
Number of Employees - 7,517

Honorary Degrees
Fall 2002 - Barry Wellington
Spring 2003 - Douglas Baldwin, Bernard Michel, Buffy Sainte-Marie

A history of guiding lights

300 BC
Euclid (Alexandria) notes in Optica that light travels in straight lines and described the law of reflection.

1879
Thomas Alvin Edison develops the electric lamp using carbon as the source of the carbon filament and produces it as a practical device.
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Twice a year, at Convocation, I don my formal robes and watch the newest University of Saskatchewan graduates cross the stage. It always strikes me that graduation is a moment of utter possibility. If we have done our job as an educational institution, their futures will only be limited by their dreams.

To meet our obligations to these future leaders and innovators, the University of Saskatchewan is working to ensure that, as an institution, we are not just meeting international standards, but setting them. We have established concrete strategic directions to guide our way that will ensure our success.

The students, staff and faculty who inhabit the U of S campus are already making a difference in the world. The University of Saskatchewan is committed to assisting them in their research, supporting them in their teaching and inspiring them in their learning.

I am proud to be a part of the University of Saskatchewan and I offer my best wishes for its continued success in the future.

Tom Molloy, Chancellor
Message from the Chair, Board of Governors

As the new Chair of the Board of Governors, I am honoured to have this opportunity to return to the institution that launched my career. The University of Saskatchewan is facing a period where, in order to remain competitive, we must focus and evolve. The Board, with the leadership and vision of President MacKinnon, is diligently working to help bring about the University’s Strategic Directions. To do this we face a number of challenges, including a funding gap, an increased need for student financial aid, ongoing staffing commitments and a critical space shortage that requires substantial capital funding.

The Board of Governors will continue to work with the University Administration to meet these challenges head on. Through programs like the Integrated Planning initiative and the newly approved Student Information System, the University of Saskatchewan is making strides towards its goal of being one of the leading institutions in Canadian education.

On behalf of the University’s Board of Governors, I would like to commend the University community on a job well done over the past year, and I look forward to the opportunities and achievements that we will undoubtedly see in the months ahead.

Gordon Thiessen, Chair
The University of Saskatchewan is facing great change, change that presents us at once with significant challenges and unprecedented opportunity. Intense competition for students, staff and faculty, fiscal restraints and the new global focus on research and innovation have forced us to rethink how we, as an institution, can best serve the needs of our students. To facilitate this, last year we formulated our Strategic Directions to determine how the University will be known. We will be defined by our unwavering adherence to international standards, a firm commitment to selected areas of academic pre-eminence and a strong sense of place that dedicates us to our province, the great plains regions of the world and the Canadian North.

This year has seen the launch of the organizational phase of the new Integrated Planning process, a system that will give us the solid foundation we need to meet our Strategic Directions. We have completed, or have nearly completed, significant capital projects including the new Physical Activity Complex and a major addition to the Engineering Building. The Canadian Light Source synchrotron will be commissioned in 2004, on time and on budget.

We continue to recruit not only top students, but also outstanding faculty – academic leaders who will drive us to the forefront of university education in the 21st century. We are a prominent member of Canada’s research university community with over $100 million annually in research funding. Our researchers are changing the world, from the way we view literature, to how we stay fit, to our battles against cancer. Research contributes directly to our teaching, as students have available to them the latest knowledge and techniques in all fields of inquiry.

Almost 250 years ago Benjamin Franklin said: “An investment in knowledge pays the best interest.” Never has that observation been truer than today. In this global society where knowledge is the most important currency, it is our mandate to ensure that our graduates leave these greystone buildings prepared not only to succeed but also to lead in the information age.

This annual report is testimony to the excellence of the students, staff and faculty who are actively involved in pursuing our goals and meeting our challenges head on. Please join me in celebrating their successes and supporting them in their endeavours to come.

Peter MacKinnon, President
INTEGRATED PLANNING
Charting a brilliant future

Integrated Planning, the new process that will help the University meet the objectives of the Strategic Directions, entered into the organizational phase this year. During this phase, key planning elements were identified and supporting components developed. These components included Town Hall presentations of College and Administrative Unit Plans, Foundational Documents (Research Plan, Campus Master Plan, Information Technology Plan and Internationalization Plan) and a Faculty Complement Plan. Cumulatively, these documents will form the basis of an overall campus strategy to focus the University’s resources, both financial and intellectual, on meeting our stated goals. The implementation phase of Integrated Planning will be initiated in the second half of 2003.

The supporting documentation and other information can be found on the Integrated Planning website at: www.usask.ca/vpacademic/integrated-planning.

Self-assessment is an important step in the creation of our action plan for the future. Directed by the Provost and Vice-President Academic, Systematic Program Review (SPR) evaluates all degree programs at the U of S on a cyclical basis, a process that encourages program improvement and innovation while demonstrating our accountability for the quality of academic programs. You can find out more about SPR and the outcomes of program reviews at: www.usask.ca/vpacademic/spr.

A renewed vision, supported by a solid foundation – the future of the University of Saskatchewan has never looked brighter.

Gerhard Herzberg creates a light and special experiments laboratory at U of S, later wins Nobel Prize for Chemistry.

Balfour Currie, part of scientific team studying aurora in the Canadian Arctic, sparks U of S research in atmospheric physics.

"We cannot hold a torch to light another’s path without brightening our own." -Ben Sweetland

1935

1932-33

Gerhard Herzberg creates a light and special experiments laboratory at U of S, later wins Nobel Prize for Chemistry.

Christopher Columbus
1451-1508

"We cannot hold a torch to light another’s path without brightening our own." -Ben Sweetland

Balfour Currie, part of scientific team studying aurora in the Canadian Arctic, sparks U of S research in atmospheric physics.
Our students are our best advertisement: bright minds that are changing the world, one thought at a time.

Like any organization, our job is to serve our clients (our students) in a manner that exceeds their needs and expectations. As part of our dedication to exemplary service, this year saw a number of new initiatives designed to enhance the student experience, including:

- Ongoing reorganization of the Office of the Registrar and Student Affairs and Services to create a one-stop approach to delivery of student services (Student & Enrolment Services).
- Initial investment of $1.2 million in a 10-year program to implement a new web-based Student Information System.
- Allocation of $720,000 to increase the number of computers available to students, expand wireless networking coverage and provide more direct help and technical support.

More Funding for Students

With tuition fees at Canadian universities on the rise and competition for students intensifying, the University of Saskatchewan is taking assertive steps to recruit and retain students. Our undergraduate scholarship and bursary program increased by $300,000 in 2002/03. The Board of Governors also approved a plan to add $1 million to the Graduate Scholarship Fund.

### Enrolment by College (Full-time)

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<td>Education</td>
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<td>412</td>
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<td>UNDERGRADUATE COLLEGE</td>
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<td>Graduate Studies &amp; Research</td>
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<td>217</td>
<td>210</td>
<td>216</td>
<td>218</td>
<td>221</td>
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<tr>
<td>Certificate/Diploma</td>
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<td>1,115</td>
<td>1,263</td>
<td>1,209</td>
<td>1,157</td>
<td>820</td>
<td>725</td>
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<td><strong>TOTAL</strong></td>
<td>14,685</td>
<td>14,505</td>
<td>16,835</td>
<td>18,258</td>
<td>18,405</td>
<td>18,758</td>
<td>18,026</td>
<td>18,529</td>
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</table>

### More Funding for Students

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Rewarding Saskatchewan’s Best & Brightest

John Manley, Canada’s Deputy Prime Minister and Minister of Finance, joined President MacKinnon in April at a reception honouring 20 of Saskatchewan’s brightest grade 12 students. Five of the young scholars earned President’s First & Best Scholarships, valued at $24,000. Fifteen earned the Chancellor’s Scholarships, valued at $20,000.

Dreaming of the Stars

This February Matthew Dunn, a fourth-year mechanical engineering student, was the youth recipient of the 2003 National Aboriginal Achievement Award, the Aboriginal community’s highest honour. It was the latest achievement in the remarkable young life of this accomplished scholar, actor, athlete and volunteer. Dunn, who wants to be an astronaut, plans to pursue a Master’s degree in aerospace engineering after graduation.

Year of the Dog

Each year, more than 300 students join one of 15 athletic teams and become a Huskie. This year, Huskie fever swept the city when the football team met rival Saint Mary’s University at the Vanier Cup in November. Huskie passports were also seen all over the Canadian Inter-University Sports (CIS) Track & Field Championships, when the U of S Women’s team won the championship for the third time in four years. Their coach, Kyle Sondersen, was also named the CIS Women’s Track and Field Coach of the Year.
Our alumni shine throughout the world. Non-profit, corporate, entertainment...successful U of S graduates are making the province proud, the world over.

Calling the Shots
When she was presented the 2002 Alumni Achievement Award, recently retired Dr. Vera Pezer (B.A. '62; M.A. '64; Ph.D. '77) could look back on her 35-year career at the U of S with satisfaction. From her start as a part-time psychology instructor, Pezer rose to Associate Vice-President (Student Affairs and Services) where she spearheaded initiatives to improve the student experience. In her spare time, she was the legendary skip of three straight national champion women's curling teams.

Leading by Example
When Don Listwin (B.E. '80, honorary Doctor of Law), came back to deliver the 2003 C.J. MacKenzie Distinguished Graduate Lecture, he drew a packed house - not surprising since he is one of the University's most visible alumni. After living through the boom and bust of high tech, first at Develcon Electronics and later as a rising star at world telecommunications giant Cisco Systems and CEO at Openwave Systems, Listwin is eager to share his experience and knowledge with a new generation.

Fast-Track to Success
What does it take to be named Outstanding Young Alumni of 2002? Ask Chris Labrecque. In 1999, he graduated from the U of S with a B.Sc. in Computer Science and B.E. in Engineering Physics. He and a team of colleagues went on to found Analog Design Automation, a successful software company that develops products for analog, mixed signal and high-performance digital designs.

For U of S alumni, sense of place is like a light you carry inside. It's always there, wherever life takes you.
FACULTY
Spark to a flame

Faculty retention and renewal is a top priority at the University of Saskatchewan. In 2002/03, we unveiled the first draft of our Faculty Complement Plan, a work-in-progress that looks ahead to enable the University to match faculty strengths with academic priorities.

One of the Best
In his 28 years at the U of S, Dr. Len Gusthart, Professor of Kinesiology, has seen an evolution in what he calls the ‘scholarship of teaching’. In fact, Gusthart himself has had a great deal to do with enhancing awareness of the value of good instruction. He’s one of only three faculty to have won both the Master Teacher and Teaching Excellence awards, and this year he became the third U of S faculty member to be named a 3M Teaching Fellow.

“It’s very exciting,” he says of the Fellowship, which annually honours 10 Canadians who demonstrate excellence in the classroom and a commitment to improving university teaching in general. “As a 3M Fellow, I have an opportunity to be involved at a much higher level to impact teaching and university education in Canada. That’s really exciting stuff.”

In the Limelight
• 2002 Master Teacher Awards went to Professor Donna Greschner, College of Law, and Professor John Hubbard, College of Pharmacy & Nutrition. The awards were established in 1984 to honour U of S faculty who excel in teaching.
• English Professor Peter Stoicheff was presented with the first U of S Distinguished Graduate Supervisor Award.
• Professor Brian Rosenegel was awarded the Agriculture Institute of Canada Fellowship for leadership in research in the development of new barley and oat varieties.
• Ernie Barber, Dean of Agriculture, was awarded Fellowship in Canadian Society for Agricultural Engineering (CSAES/CGRG).
• U of S Engineering Professor David Dodd was named a Wighton Fellow, a national award recognizing excellence in teaching undergraduate laboratory courses.

The diversity of our faculty reflects the scholarship of discovery, of integration, of application and of teaching.
A Fresh Angle on Literature

An innovative approach to a traditional topic, Michael Kennedy’s English 114: Reading Culture – Canadian Hockey is getting rave reviews from students on campus. Kennedy has been interviewed by national media about the innovative course, which develops student writing, research and analysis skills by using Canada’s favourite pastime as metaphor and inspiration.

Source: Human Resources Division, October

Faculty Rank and Gender

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<th>Years</th>
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<td>1957</td>
<td>100</td>
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<tr>
<td>1960</td>
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Source: Human Resources Division, October

“Education is not the filling of a pail, but the lighting of a fire.” - William Butler Yeats
RESEARCH
A full spectrum of possibility

The University of Saskatchewan is unique in that we are the only university in Canada with programs in human health, veterinary medicine and agriculture together on one campus, resulting in innovative research collaborations. We are home to Canadian Light Source Inc., the Vaccine & Infectious Disease Organization (VIDO), Innovation Place, Saskatchewan Structural Sciences Centre and more. Last year we were ranked 12th among national universities for total research funding, up from 15th place the previous year.

Spotlights
• A $27 million U of S-led Genomics Project was launched in partnership with two corporate sponsors. The project will use genomics to better understand how immunity to infectious agents works.

• The Canadian Institutes of Health Research (CIHR) awarded a total of $7.0 million to U of S-led research, and the Province and the Canadian Foundation for Innovation (CFI) invested $800,000 to establish a leukemia research centre.

• Cargill invested nearly $1 million in livestock nutrition studies at the U of S and NRC Plant Biotechnology Institute.

• U of S biologist Larry Fowke, whose work has led to promising new tools for forest regeneration, was named the first U of S Jarislowsky Chair in Biotechnology. The chair was established to promote the research and teaching of the Virtual College of Biotechnology.

• A U of S-led team discovered 420 million-year-old plant fossils in the far North that could radically alter previous timelines of plant evolution.

Our Newest Canada Research Chair
In March, John Pomeroy became the University’s newest Canada Research Chair (CRC) in Water Resources and Climate Change. The seven-year chair was established with $1.4 million, with $150,000 for related lab equipment from the CFI. Pomeroy, who received his B.Sc. and Ph.D. from the U of S, was recruited from the University of Wales. He will study how the atmosphere affects changing water and snow resources, critical research for Western and Northern Canada. By April 30, 2003, the U of S was awarded $11.4 million to support 12 chairs, along with $1.2 million in infrastructure funding from the CFI. A total of 31 CRC positions have been committed to the University.

Research at the U of S is more than laboratory experiments; it is an attempt to answer questions about life, the earth, the universe, and everything in between.

1960
Light bulb jokes start to appear throughout North America.
Q: How many Psychiatrists does it take to change a light bulb?
A: Only one, but the light bulb has got to really WANT to change.

1963
Creation of the Western College of Veterinary Medicine highlights the year.
Prestigious Killam Fellowship Comes to U of S

The University of Saskatchewan has had five Killam Fellows since the prominent research award was established in the 1960s. The newest is U of S geochemist Robert Kerrich, named one of 10 Canadian Killam Research Fellows for 2003. Kerrich will study the origin and evolution of the earth’s atmosphere. Using a specialized lab, he will measure rocks of various ages for nitrogen content and nitrogen isotopes. The results are expected to provide a better understanding of our planet’s early history.

Research Funding (Tri-Council, CFI and Government of Saskatchewan only)

- Thousands of dollars

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- Give light, and the darkness will disappear of itself.- Desiderius Erasmus
ABORIGINAL INITIATIVES
A reflection of cultural balance

Critical to our priority “sense of place” is full engagement with the Aboriginal community. In 2002/03, the University launched the Conceptual Framework for Aboriginal Initiatives. Details on this framework can be found at: www.usask.ca/vpacademic/programs/aboriginal/aboriginal.shtml.

Special Advisor on Aboriginal Initiatives

As part of the University of Saskatchewan’s commitment to being internationally recognized as the centre for Aboriginal education and scholarship, George E. Lafond joined the U of S in January as the University’s Special Advisor to the President on Aboriginal Initiatives.

“This University is a very special place,” says Lafond, who earned his B.Ed. from the U of S in 1985. “It promotes learning and values which are vital to our society – tolerance, diversity and equality.” A key goal of Lafond’s is to help the University align itself with the Aboriginal community and Aboriginal institutions: “Alignment consists of ensuring that our University’s organizational structure, systems and operational processes all contribute to achieve our mission and vision of contributing to Aboriginal communities. We know we have ambitious goals but we also have the thoughtful strategies that will guide our activities, along with energy, ambition and outstanding leadership.”

When You’re Far From Home

For many Aboriginal students, being away from home and family is a tough adjustment. To assist them with this transition, Walter and Maria Linklater offer counselling, spiritual and cultural guidance through the Elder’s Service on behalf of the Aboriginal Students’ Centre. Walter, an Anishnawbe (Ojibway) from the Couchiching First Nation, is a U of S alumus (B.Ed.) and a sessional lecturer at Saskatoon Indian Federated College (SIFC). Maria, a Cree from the Thunderchild First Nation, has spent many years working with women and reuniting families.

The Aboriginal Students Centre provides a holistic approach to academic and personal success, supporting students with elements of spiritual, physical, emotional and mental well being.

1973
Program for Legal Studies for Native People becomes a beacon that attracts first nations students to the study of law.

1975
Diane Jones enters the spotlight after setting a new world record at the Canadian Senior Indoor Pentathlon Championship.
Since the Act establishing the U of S was passed in 1907, our University has been an active partner with the people of this province and this country.

**Spotlights**

- A successful partnership with the Shakespeare on the Saskatchewan Festival enabled the U of S Drama Department to present its second season of Summer Stock, staging two one-act plays at the Festival site.
- In March, the U of S partnered with the Saskatchewan Institute of Applied Science and Technology (SIAST) and Saskatchewan Indian Federated College (SIFC) to launch a four-year nursing degree program at the SIFC campus in Prince Albert. The program will help reduce nursing shortages in Northern communities.
- In 2002/03, the Saskatchewan Agriculture Development Fund (ADF) invested more than $1.76 million in 14 research projects and close to $2 million in new agricultural research with the potential to help revitalize the provincial rural economy. The University also formed a Drought Committee to assist agricultural producers.
- $2.7 million in provincial funding was announced in February for the Indigenous Peoples Health Research Centre. The SIFC, in partnership with the University of Saskatchewan and the University of Regina, leads the Centre.
- The Social Sciences and Humanities Research Council (SSHRC) awarded the Community-University Institute for Social Research (CUISR) $400,000, allowing the CUISR to undertake a $950,000 research program aimed at helping to solve local problems such as child poverty, housing shortages and community health issues.

After nearly 100 years of public service and extension activities, the U of S has become part of the cultural fabric of the province.
With an average population of 30,000 faculty, staff, students and visitors, the U of S campus is like a city within a city. A recent spate of capital projects is expanding both the role and physical scope of the campus.

Planning for the Future

One of the Foundational Documents for Integrated Planning, the Campus Master Plan, was presented in November. The Master Plan will allow the University to re-establish its original connections to the South Saskatchewan River and strengthen connections between the core campus and outlying areas, including the emerging north campus area and synchrotron, Innovation Place, McEown Park and the surrounding communities.

Enriching the Physical Environment

The Facilities and Infrastructure Management plan was created as a synergistic complement to the Campus Master Plan. This comprehensive document took two years to complete and involved a tremendous team of experts in physical asset management. The plan identifies all physical assets, their condition and the annual cyclical and deferred maintenance strategies to ensure these assets protect, support and enable the learning and discovery mission of the university. New planning and project prioritization and execution tools have been developed to ensure continued audits of these public assets and efficient implementation of projects.

USR-net

The $15 million USR-net project, launched in the fall, is designed to enhance the University’s campus computer network to address new and expanding institutional demands. Support for the project came from the CFI, with matching funds from the Province of Saskatchewan’s Innovation and Science Fund, and industry partners IBM and Cisco.

Major Capital Projects

- Preliminary work began on the $20.7 million restoration of the 1912 College Building.
- The $13.5 million Chemical Engineering Addition officially opened in September.
- The $33 million Physical Activity Complex is near completion and scheduled to open August 2003.
- The $31 million Sparks Addition to the Agriculture Building continued.
- In March, the Vaccine & Infectious Disease Organization (VIDO) received $3 million in additional funding, bringing the total facility expansion budget to $17.3 million. Applications have also been made to facilitate the addition of the InterVac laboratory, valued at up to $65 million.
- The Federal government announced over $22 million in infrastructure funding for the Western College of Veterinary Medicine as part of its upgrade of Canada’s four veterinary medicine schools, bringing the total value of the expansion to $37 million.

One of the biggest building booms in recent years continues to transform the U of S campus.
After achieving several construction milestones in 2002/03, the Canadian Light Source synchrotron project is ramping up to be operational in 2004.

Man on a Mission
Dr. Bill Thomlinson is a well-respected synchrotron scientist with more than 20 years experience in the US and Europe. He arrived in Saskatoon last fall to take up the reins as Executive Director of CLSI.

For Thomlinson, the end of the construction phase will mark the actual start of the synchrotron, the point at which “the science starts.” During the first few years, Thomlinson will be busy building scientific capacity through research partnerships with university, government, and industry.

“CLSI and the University can lead the entire base of Canadian innovation science. Right now we’re in the formative stage. I won’t rest until we have 12-15 operational beamlines, over 2,000 visits per year and firm funding for the first five years.”

Spotlights
• The CLSI project team earned the 2002 National Award for Exceptional Engineering Achievement from the Canadian Council of Professional Engineers. The award is reserved for exceptional projects that have an impact on society, industry and engineering.
• The Province’s Strategic Investment Fund allocated $160,000 to purchase a powerful X-ray photoelectron emission microscope (X-PEEM), which is capable of examining structures 6,000 times smaller than the width of a human hair.
• The Saskatchewan Synchrotron Institute (SSI) was established in July with $500,000 in federal/provincial funds to maximise synchrotron economic & scientific benefits to Saskatchewan.

Canadian Light Source Inc. (CLSI)
Innovation at the speed of light

With construction in the final stages, Canada’s first synchrotron will help position the U of S to lead the national research agenda.
Founded more than 20 years ago, Innovation Place has become the Canadian model for incubating successful research clusters. In 2002/03, North America’s most successful University-affiliated research park showed no signs of slowing down.

M-DNA Really Could Change the World
The first annual Innovation Place/University of Saskatchewan Technologies, Inc. (UST) Award of Innovation went to two U of S scientists: Biochemist Jeremy Lee and former post-doctoral fellow Pekah Sihc. They developed a new DNA molecule capable of conducting electricity. Thanks to investment from a Toronto-based venture capital fund, a new U of S spin-off company called Adnaense Technologies Inc. was launched to develop and commercialize the ‘molecular wire’. Lee will lead the scientific team along with Heinz-Bernard Kraatz, Associate Chemistry Professor and Canada Research Chair in Biomaterials.

Spotlights
• Profit Systems added the Indianapolis Motor Speedway to its growing client list, with the sale of two separate event management software programs.
• Software developer Cronus Technologies Inc. was the recipient of a Human Resource Technology Excellence Award, presented at a conference in Chicago. HRevents, an organization that recognizes innovation in human resources, selected the award winners.
• Chicago-based animal genomics company, Pyxis Genomics, set up a wholly-owned Canadian subsidiary, Pyxis Genomics Canada.