

UNIVERSITY COUNCIL
PLANNING AND PRIORITIES COMMITTEE
REPORT FOR INFORMATION

PRESENTED BY: Lisa Kalynchuk, chair, planning and priorities committee
DATE OF MEETING: June 18, 2015
SUBJECT: **Report on Capital Planning**
COUNCIL ACTION: For information only

CONTEXT AND BACKGROUND:

The planning and priorities committee (PPC) is responsible to “consider the main elements of the operating budget and capital budget and report to Council,” and to “advise the president and senior executive on operating and capital budgetary matters, including infrastructure and space allocation issues...”

This report, is in keeping with the committee decision to regularize its reporting and consideration of capital items to encompass lands, infrastructure, preventative maintenance and renewal, new builds, space allocation, and capital strategies.

The committee’s capital and finance subcommittee met on three occasions over the year to review emerging and ongoing major capital projects and receive capital updates. On December 3, 2014, the full committee received a report on the university’s RenewUS Strategy. On May 6, PPC discussed the update to the Vision 2057 report.

DISCUSSION SUMMARY:

CAPITAL RENEWAL

The university continues to employ the strategy designed last year to renew and maintain existing buildings and to build new buildings based on the following five strategies:

1. **Run to failure** (maintain structure and safety to end of predetermined life cycle with a master demolition plan in place);
2. **Deferred maintenance focus** (maintain pre-determined facility condition index objective);

3. **Renewal and Adaptive Re-use Focus** (RenewUS) (focus on core academic facility renewal); (*e.g. renewal of the campus core*)
4. **New Building and Comprehensive Restoration Focus** (new buildings and restoration of select buildings);
5. **Blended Strategy** (develop a blended master plan based on the funding assumptions of the four above strategies).

Triaging RenewUS projects into three tiers based on required funds: **tier 1** (projects > \$10 million); **tier 2** (projects >\$1 million - <\$10 million); and **tier 3** (projects < \$1 million). with accompanying potential fund sources has advanced the university's capital renewal strategy.

Over the next year, the university will focus on five key areas, which form the critical components of a plan to address the university's capital renewal needs: (1) Capital Financing; (2) Capital Profiles (at the college and unit level); (3) Capital Prioritization; (4) Capital Project Delivery Model Review; and (5) Ten Year Capital Plan.

CAPITAL PROJECTS

The planning and priorities committee is consulted as part of the Major Projects Planning Process. The MPP process applies to any capital projects of \$500,000 or over, which require Board of Governors approval under *The University Act*. The committee's finance and capital subcommittee reviewed the following capital projects, including ICT capital items, in the 2014-15 year:

- SCI-CS (Cyclotron) Research Facility
- Parking Lot Improvement Program
- Childcare Expansion Project
- Thorvaldson 1966 Wing Rejuvenation
- Prince Albert Facility (Distributed Health Sciences Education)
- Seed Enhancement, Expression & Development Infrastructure (SEED)
- Parkade at University Hospital
- ICT Data Centre – Health Sciences E Wing
- Gordon-Oakes Red Bear Student Centre
- University Research System (UnivRS)
- Enterprise Asset Management Project
- One I.S. (Information System)
- Parkade at Royal University Hospital
- RJF Smith Centre for Aquatic Ecology – Building Renewal
- Edwards School of Business Reading Room, Study Room, and Classroom Renovations
- Indian Teacher Education Program Space Renovations

- Advancement and Community Engagement Office relocation to Thorvaldson Building
- Mathematics and Statistics Relocation to Thorvaldson Building
- WCVM Paddock Drainage
- Mining Overlay Site Facility (MOST)
- Physical Therapy Fit to E Wing of the Academic Health Sciences Complex
- High Throughput Molecular Imaging Platform (CFI Proposal)
- Classroom Renewal Program

Details of the university's Major Project Planning Process can be found on the IPA website at:

<http://www.usask.ca/ipa/resource-allocation-and-planning/capital-planning.php>

Details of specific capital projects are available on the FMD website at:

http://facilities.usask.ca/construction_and_renovation/major-capital-projects.php

The classroom renewal project was of significant interest to the subcommittee. The project is intended to systematically and comprehensively coordinate the renewal and equipping of classrooms. The project will review classroom configurations and renew the technology, infrastructure, furniture and finishes of outdated classrooms (60-65 classrooms), and will eliminate the need for multimedia carts.

The Strategic Preventative Maintenance and Renewal Fund is a provincial fund, which invites priority applications. This year, the university received funding for two priority projects: the Biology Lecture Theatre 106 upgrade and the Devil's Dip Sanitary Lift Station Replacement

PPC was informed of the three scenarios contemplated in response to the Update to Vision 2057: Rural Research and Teaching Lands report. The committee also received updates on the following capital projects on university lands:

- Preston Crossing Development
- College Quarter – Hotel Development
- College Quarter – Rink Development